# UTIF 

# Conference Call Presentation 

Third Quarter Ended
March 25, 2018
(Unaudited Results)

## Cautionary Statement on Forward-Looking Statements




 performance or financial condition that we express or imply in any forward-looking statement.




 ventures and other equity investments; and the accurate financial reporting of information from equity method investees.





## Non-GAAP Financial Measures

 Amortization ("EBITDA"), Adjusted EBITDA, Adjusted Net Income, Adjusted EPS and Adjusted Working Capital (collectively, the "non-GAAP financial measures").

- EBITDA represents Net income attributable to Unifi, Inc. before net interest expense, income tax expense, and depreciation and amortization expense



- Adjusted EPS represents Adjusted Net Income divided by the Company's diluted weighted average common shares outstanding.


 may, from time to time, modify the amounts used to determine its non-GAAP financial measures.
 results unaffected by differences in capital structures, capital investment cycles and ages of related assets, among otherwise comparable companies.



 for cash generated from operations and is relevant to our fixed charge coverage ratio. Equity in earnings of PAL is excluded from Adjusted EBITDA because such earnings do not reflect our operating performance.

 the preparation of our annual operating budget; and (iii) as measures in determining the value of other acquisitions and dispositions.
 included in the Company's financial amounts reported under GAAP.




 companies in our industry may calculate this measure differently than we do, limiting its usefulness as a comparative measure.
 our obligations, including those under our outstanding debt obligations. You should compensate for these limitations by relying primarily on our GAAP results and using these measures only as supplemental information.

Non-GAAP reconciliations are included in the Appendix of this presentation, except for the reconciliations of Working Capital and Adjusted Working Capital which are set forth on slide 8 .

## Third Quarter Highlights and Challenges

Highlights
> PVA Sales and International Growth PVA Sales
(millions)
International Sales

> Commercial Progress

Challenges
> Elevated Raw Material Costs


Q1 $18 \quad$ Q2 $18 \quad$ Q3 18
> Difficult Domestic Landscape (CAFTA)
> Sales Mix and Volume Declines
> Foreign Currency

## Consolidated Net Income - Q3 FY17 to Q3 FY18

(dollars in millions)


When comparing Net income attributable to Unifi, Inc. from Q3 FY17 to Q3 FY18 using the Q3 FY17 effective tax rate of 8.3\%:
${ }^{1}$ Approximates the change in consolidated revenues utilizing the prior year gross margin rate.
Approximates the change in consolidated gross margin rate.
${ }^{3}$ Approximates the change in consolidated operating expenses
(a) Approximates the increase in consolidated selling, general and administrative expenses
(b) Approximates the impact of a foreign currency gain recorded in Q3 FY17 and a foreign currency loss recorded in Q3 FY18.
(c) Approximates the impact of other insignificant operating expense items.
${ }^{4}$ Approximates the change in the Company's share of earnings from unconsolidated affiliates.
${ }^{5}$ Approximates the impact of an increase in the effective tax rate to $84.3 \%$ and an increase in interest expense.
Note: The above graphic is intended to depict the approximate impact on Net income attributable to Unifi, Inc. of certain items identified by management. This representation is not intended to depict amounts calculated under GAAP.

## Consolidated Diluted EPS - Q3 FY17 to Q3 FY18

(amounts in dollars per share)


When comparing Diluted EPS from Q3 FY17 to Q3 FY18 using the Q3 FY17 effective tax rate of 8.3\%:
${ }^{1}$ Approximates the change in consolidated revenues utilizing the prior year gross margin rate.
${ }^{2}$ Approximates the change in consolidated gross margin rate.
${ }^{3}$ Approximates the change in consolidated operating expenses.
${ }^{4}$ Approximates the change in the Company's share of earnings from unconsolidated affiliates.
${ }^{5}$ Approximates the impact of an increase in the effective tax rate to $84.3 \%$ and an increase in interest expense.
Note: The above graphic is intended to depict the approximate impact on Diluted EPS of certain items identified by management.
This representation is not intended to depict amounts calculated under GAAP.

## Net Sales and Gross Profit Highlights

## Three-Month Comparison (Q3 FY17 vs. Q3 FY18)

## Net Sales

Prior Period
Volume Change
Price/Mix Change
FX Change ${ }^{2}$
Total Change
Current Period

## Polyester *

\$ 90,267
(1.1\%)
(0.6\%)
-
(1.7\%)
\$ 88,763

\$ 26,987
(13.1\%)
$2.1 \%$
$0.1 \%$

|  | $(10.9 \%)$ |
| :--- | :--- |
| $\$$ | 24,036 |


| International * |  |
| ---: | ---: |
| $\$$ | 42,345 |
| $32.3 \%$ |  |

(10.2\%)
$0.7 \%$

|  | $22.8 \%$ |
| :--- | ---: |
| $\$$ | 51,989 |


| Subtotal $^{1}$ |  |
| :--- | ---: |
| $\$$ | 159,599 |
|  | $9.8 \%$ |
|  | $(6.7 \%)$ |
|  | $0.2 \%$ |
|  | $3.3 \%$ |
| $\$$ | 164,788 |

Gross Profit

| Prior Period | $\$$ | 8,537 | $\$$ | 2,331 | $\$$ | 10,186 | $\$$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Margin Rate |  | $9.5 \%$ |  | $8.6 \%$ |  | $24.1 \%$ |  |
| Current Period | $\$$ | 4,815 | $\$$ | 1,013 | $\$$ | 10,672 | $\$$ |
| Margin Rate |  | $5.4 \%$ |  | $4.2 \%$ |  | $20.5 \%$ | 16,500 |

[^0]${ }^{2}$ Approximates the impact of foreign currency translation.
Note: The "Prior Period" ended on March 26, 2017. The "Current Period" ended on March 25, 2018.

* The Polyester Segment includes operations in the United States and El Salvador. The Nylon Segment includes operations in the United States and Colombia. The International Segment includes operations in Asia and Brazil.


## Equity Affiliates Highlights

| For the Three Months Ended |  |  |  | For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| March 25, 2018 |  | March 26, 2017 |  | March 25, 2018 |  | March 26, 2017 |  |
| \$ | 479 | \$ | 1,345 | \$ | 2,957 | \$ | 914 |
|  | 65 |  | 255 |  | 885 |  | 1,159 |
| \$ | 544 | \$ | 1,600 | \$ | 3,842 | \$ | 2,073 |

Distributions ${ }^{1}$ :

| Parkdale America, LLC | \$ | 1,798 | \$ | - | \$ | 8,976 | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nylon joint ventures |  | 750 |  | - |  | 2,250 |  | 1,500 |
| Total | \$ | 2,548 | \$ | - | \$ | 11,226 | \$ | 1,500 |

${ }^{1}$ Equity affiliate distributions are accounted for in the balance sheet, as a reduction of the investment balance in the corresponding equity affiliate, and such distributions are not impactful to the consolidated statement of income.

## Balance Sheet Highlights

## Working Capital and Adjusted Working Capital

|  | March 25, 2018 |  | June 25, 2017 |  | March 26, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 40,576 | \$ | 35,425 | \$ | 30,231 |
| Receivables, net |  | 87,427 |  | 81,121 |  | 87,249 |
| Inventories |  | 121,293 |  | 111,405 |  | 109,647 |
| Other current assets |  | 17,823 |  | 15,686 |  | 18,321 |
| Accounts payable |  | $(41,006)$ |  | $(41,499)$ |  | $(43,756)$ |
| Accrued expenses |  | $(16,039)$ |  | $(16,144)$ |  | $(15,178)$ |
| Other current liabilities |  | $(19,454)$ |  | $(18,411)$ |  | $(19,602)$ |
| Working Capital | \$ | 190,620 | \$ | 167,583 | \$ | 166,912 |
| Less Cash and cash equivalents |  | $(40,576)$ |  | $(35,425)$ |  | $(30,231)$ |
| Less Other current assets |  | $(17,823)$ |  | $(15,686)$ |  | $(18,321)$ |
| Less Other current liabilities |  | 19,454 |  | 18,411 |  | 19,602 |
| Adjusted Working Capital | \$ | 151,675 | \$ | 134,883 | \$ | 137,962 |
| As a \% of Annualized 60-day Net Sales |  | 20.9\% |  | 19.4\% |  | 19.7\% |

Net Debt and Total Liquidity
March 25, 2018

December 24, 2017

| June 25, 2017 |  |
| :--- | ---: |
|  | 9,300 |
| $\$$ | 95,000 |
|  | 25,168 |
| $\$$ | $\mathbf{1 2 9 , 4 6 8}$ |
|  | 35,425 |
| $\$$ | $\mathbf{9 4 , 0 4 3}$ |
|  |  |
| $\$$ | 35,425 |
|  | $\mathbf{1 0 0 , 4 8 9}$ |
| $\$$ |  |

Based on third quarter results and the ongoing presence of elevated raw material costs, UNIFI has updated its fiscal 2018 outlook, as reflected below:

| Metric | Previous Guidance | Revised Guidance |
| :--- | :--- | :--- |
| Sales volumes | Growth | Growth |
| Net sales | Low- to mid-single digit percentage growth | Low- to mid-single digit percentage growth |
| Operating income | Broadly in-line with fiscal 2017 (\$43.8 million) | Below fiscal 2017 results |
| Adjusted EBITDA * | Flat to mid-single digit percentage growth | Below fiscal 2017 results |
| Capital expenditures | $\$ 30$ million | $\$ 28$ million |
| Effective tax rate ** | Mid 20\% range | Mid 20\% range |

* UNIFI deems Adjusted EBITDA (a non-GAAP metric detailed in the Appendix) as a proxy for Earnings, exc/uding PAL.
** The effective tax rate guidance excludes both periodic impacts of tax optimization and direct impacts of the federal tax reform legislation signed into law in December 2017.


## APPENDIX

## Non-GAAP Reconciliations

(dollars in thousands)

## EBITDA and Adjusted EBITDA

|  | For the Three Months Ended |  |  |  | For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 25, 2018 |  | March 26, 2017 |  | March 25, 2018 |  | March 26, 2017 |  |
| Net income atributable to Unifi, Inc. | \$ | 176 | \$ | 9,177 | \$ | 20,938 | \$ | 23,171 |
| Interest expense, net |  | 1,005 |  | 699 |  | 3,118 |  | 1,945 |
| Provision (benefit) for income taxes |  | 946 |  | 831 |  | (684) |  | 6,481 |
| Depreciation and amortization expense |  | 5,617 |  | 5,067 |  | 16,566 |  | 14,463 |
| EBITDA |  | 7,744 |  | 15,774 |  | 39,938 |  | 46,060 |
| Equity in earnings of PAL |  | (479) |  | $(1,345)$ |  | $(2,957)$ |  | (914) |
| EBITDA excluding PAL |  | 7,265 |  | 14,429 |  | 36,981 |  | 45,146 |
| Loss on sale of business ${ }^{(1)}$ |  | - |  | - |  | - |  | 1,662 |
| Adjusted EBITDA | \$ | 7,265 | \$ | 14,429 | \$ | 36,981 | \$ | 46,808 |

(1) For the nine months ended March 26, 2017, the Company incurred a loss on the sale of its historical investment in Repreve Renewables, LLC of $\$ 1,662$.

## Non-GAAP Reconciliations (Continued)

(dollars in thousands)

## Adjusted Net Income and Adjusted EPS

|  | For the Nine Months Ended March 25, 2018 |  |  |  |  |  |  |  | For the Nine Months Ended March 26, 2017 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Pre-tax Income |  | Tax Impact |  | Net Income |  | Diluted EPS |  | Pre-tax Income |  | Tax Impact |  | Net Income |  | Diluted EPS |  |
| GAAP results | \$ | 20,254 | \$ | 684 | \$ | 20,938 | \$ | 1.12 | \$ | 29,154 | \$ | $(6,481)$ | \$ | 23,171 | \$ | 1.26 |
| Certain tax valuation allowance reversal ${ }^{(1)}$ |  | - |  | $(3,807)$ |  | $(3,807)$ |  | (0.20) |  | - |  | - |  | - |  | - |
| Loss on sale of business ${ }^{(2)}$ |  | - |  | - |  | - |  | - |  | 1,662 |  | - |  | 1,662 |  | 0.09 |
| Adjusted results | \$ | 20,254 | \$ | $(3,123)$ | \$ | 17,131 | \$ | 0.92 | \$ | 30,816 | \$ | $(6,481)$ | \$ | 24,833 | \$ | 1.35 |

Diluted weighted average common shares outstanding
18,617
(1) For the nine months ended March 25,2018 , the Company reversed a $\$ 3,807$ valuation allowance on certain historical net operating losses in connection with a tax status change unrelated to the federal tax reform legislation signed into law in December 2017.
(2) For the nine months ended March 26, 2017, the Company incurred a loss on the sale of its historical investment in Repreve Renewables, LLC of $\$ 1,662$. There was no tax impact for this transaction as the loss was non-deductible.

For the three months ended March 25, 2018 and March 26, 2017, there were no adjustments necessary to reconcile Net income attributable to Unifi, Inc. to Adjusted Net Income or Adjusted EPS.

## Other Reconciliations

Consolidated Net Sales

|  | For the Three Months Ended |  |  |  | For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 25, 2018 |  | March 26, 2017 |  | March 25, 2018 |  | March 26, 2017 |  |
| Subtotal of Net Sales by Segment ${ }^{1}$ | \$ | 164,788 | \$ | 159,599 | \$ | 494,477 | \$ | 471,964 |
| Net Sales for All Other Category |  | 1,079 |  | 1,297 |  | 3,110 |  | 4,056 |
| Consolidated Net Sales | \$ | 165,867 | \$ | 160,896 | \$ | 497,587 | \$ | 476,020 |

Consolidated Gross Profit

|  | For the Three Months Ended |  |  |  | For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 25, 2018 |  | March 26, 2017 |  | March 25, 2018 |  | March 26, 2017 |  |
| Subtotal of Gross Profit by Segment ${ }^{1}$ | \$ | 16,500 | \$ | 21,054 | \$ | 62,351 | \$ | 67,454 |
| Gross Profit (Loss) for All Other Category |  | 56 |  | 76 |  | 173 |  | (647) |
| Consolidated Gross Profit | \$ | 16,556 | \$ | 21,130 | \$ | 62,524 | \$ | 66,807 |

Thank You!


[^0]:    ${ }^{1}$ Excluding the "All Other" category; see reconciliations on slide 13.

